

Board/ Committee/ Meeting	Exec Board Paper Review Meeting	Group Board	Informal Board Meeting (IBM)	Group Executive Team	Group Exec Team - Strategy/ Planning Meetings & Tours	Senior Leadership Team (SLT)	Group Remuneration, Nominations & People Cttee (GRNPC)	Leazes Homes Board (LHB)	Group Audit & Risk Committee (GARC)	Karbon Solutions Limited Board (KSL)	Group Treasury Committee (GTC)	Group Customer Committee (GCC)	Asset Management & Development Panel (AMD)	Group Development Committee (GDC)	Karbon Management Team (KMT)	Graphite Living Board (GLB)	54NH Customer Experience Committee (54NH CEC)	54NH Board	Byker Community Trust Committee (BCTC)	Karbon Foundation
Meeting Contact	Jacquie Charlton						Sharon Cuggy					Lorraine Gray						Fran Davis		Jenny Johnson
2026 Q4	Jan	13th Jan	26th Jan			22nd Jan	12th Jan		13th Jan				21st Jan		29th Jan	15th Jan		22nd Jan/23rd S+B		2026
2026	Feb		16th Feb (ST)	23rd Feb	4th Feb	19th Feb		9th Feb			23rd Feb	16th Feb	18th Feb		26th Feb	10th Feb	18th Feb	12th Feb (ST)	4th Feb	
2026	Mar	17th Mar	30th Mar			9th Mar	5th Mar 9-1pm - S			12th Mar			18th Mar	5th Mar	26th Mar	17th Mar	19th Mar			
2026 Q1	Apr				1st Apr	14th Apr 9-1pm - T	21st Apr	21st Apr		27th Apr			22nd Apr		23rd Apr	29th Apr				15th Apr
2026	May	5th May	18th May		6th May	21st May 9-3pm - S	19th May				26th May		20th May		21st May	27th May		7th May	20th May	
2026	Jun		16th Jun S	1st Jun	2nd Jun		10th Jun S	29th Jun	1st June	11th Jun		15th Jun	17th Jun	4th Jun	22nd Jun	3rd Jul	24th Jun			
2026 Q2	Jul	14th Jul	27th Jul		1st Jul		29th July		20th July	16th July			15th Jul		23rd Jul	27th Jul		23rd Jul		27th Jul
2026	Aug				5th Aug	17th Aug 9-5pm - S&T	26th Aug						12th Aug		20th Aug	27th Aug			19th Aug	27th Jul
2026	Sep	15th Sep	28th Sep	1st Sep	2nd Sep		17th Sep S		15th Sep	10th Sep	1st Sep	14th Sep	16th Sep	3rd Sep	24th Sep	22nd Sept	9th Sep	21st Sep		
2026 Q3	Oct				7th Oct	1st Oct 9-5pm - S&T	21st Oct	12th Oct					14th Oct		22nd Oct	26th Oct				
2026	Nov	18th Nov		2nd Nov	4th Nov	12th Nov 9-5pm - S&T	18th Nov		16th Nov	23rd Nov		24th Nov	16th Nov	11th Nov	19th Nov	17th Nov	18th Nov	26th Nov	11th Nov	3rd Nov
2026	Dec		1st/2nd Dec S+B		9th Dec		17th Dec S			3rd Dec			16th Dec		20th Jan	14th Dec	15th Dec			
2027 Q4	Jan	12th Jan	25th Jan			13th Jan 9-5pm - S	27th Jan	11th Jan		12th Jan					19th Jan	14th Jan		21st/22nd Jan S+B		2027
2027	Feb		15th Feb (ST)	22nd Feb	3rd Feb	24th Feb 1-5pm - T	24th Feb					15th Feb	17th Feb		18th Feb	25th Feb	17th Feb		3rd Feb	1st Feb
2027	Mar	8th Mar	22nd March		2nd Mar		9th Mar S			11th Mar			17th Mar	4th Mar	18th Mar	none		18th Mar		
2027 Q1	Apr				7th Apr	14th Apr 9-5pm - S	28th Apr		27th Apr				21st Apr		22nd April	8th Apr				
2027	May	11th May	24th May		5th May		26th May						19th May		20th May	19th May		6th May	19th May	
2027	Jun		15th Jun S	7th Jun	2nd Jun	30th Jun 9-1pm - T	8th Jun S	28th Jun		10th Jun		14th Jun	16th Jun	3rd Jun	24th Jun	none	23rd Jun			
2027 Q2	Jul	13th July	26th July		7th Jul		28th July		15th July				14th Jul		22nd Jul	1st Jul		22nd Jul		
2027	Aug			31st Aug	4th Aug	10 Aug 9-5pm - S&T	25th Aug						11th Aug		19th Aug	12th Aug			18th Aug	
2027	Sep	14th Sep	27th Sep		1st Sep		16th Sep S		21st Sep	9th Sep		13th Sep	15th Sep	2nd Sep	22nd Sep	21st Sept	8th Sep	23rd Sep		
2027 Q3	Oct				6th Oct	12th Oct 9-5pm - S	20th Oct	11th Oct					13th Oct		21st Oct	none				
2027	Nov	16th Nov	30th Nov S	1st Nov	3rd Nov	9th Nov 9-5pm - S&T	17th Nov		23rd Nov			15th Nov	10th Nov	18th Nov	24th Nov	2nd Nov	17th Nov	25th Nov	17th Nov	
2027	Dec		1st Dec B		8th Dec		16th Dec S			2nd Dec			15th Dec		13th Dec	14th Dec				
2028							All dates final									54N clashes adjusted				